

Liberty GR Foreign Holding Company I, L. P.

Statement by the General Partner in performance of its statutory duties in accordance with section 172(1) of the Companies Act 2006

The General Partner considers that it has acted in the way which it considers, in good faith, would be most likely to promote the success of Liberty GR Foreign Holding Company I L.P. (“the Partnership”) for the benefit of its members. It has also considered the Partnership’s other stakeholders and matters set out in section 172(1)(a) to (f) of the Companies Act 2006 in the decisions taken during the financial year ended 31 December 2022.

Long term strategy and decision making

The Partnership holds investments, and its indirectly held subsidiaries include Delta Topco Limited, the parent company of the Group (Delta Topco Limited and its subsidiaries, collectively referred to herein as “Formula 1” or the “Group”) whose principal business activity is the exploitation of the commercial rights to the FIA Formula One World Championship® (“the Championship”). The Partnership plays no direct role in that activity and has no ongoing material transactions.

The General Partner recognises the importance of taking decisions for the long term and analysing the likely consequence of each key decision it makes. In taking decisions the Partnership also seeks to apply and maintain the highest standards of business conduct, and it also considers both of its members when decisions are made in order to act fairly between them.

As noted, the Partnership is part of the wider Liberty Media Group (Liberty Media Corporation (“Liberty”) and its subsidiaries) and with it and its subsidiary companies all wholly owned, the Group’s long term strategy is determined at the Liberty level, with activities then delegated to its individual companies. Whilst the main objectives of the Partnership and certain strategic decisions will be set/taken at group level, consideration does still need to be given to the individual interests of the Partnership.

The Group’s strategy sets out to deliver long-term value to its ultimate owner Liberty and other stakeholders (including the Partnership), through the principal goal of broadening and increasing the global scale and appeal of the Championship. Formula 1 aims to drive the overall value of the Championship and the Group’s financial performance by:

- continuing to seek and identify opportunities to expand and develop the Championship calendar, bringing Events to attractive and/or strategically important new markets outside of Europe while continuing to build on the sport’s European foundations;
- developing sponsorship revenue, through growing the Formula 1 Global Partner programme and exploring opportunities in currently underexploited product categories, together with increasing revenues from other Event-based packages;
- capturing opportunities created by media’s evolution, including the growth of social media, further expansion of the F1TV product and the development of Formula 1’s other digital media assets;
- engaging with new fans on a global basis and building up the entertainment experience for fans, so further driving race attendance and television viewership;
- continuing to support measures to improve the on-track competitive balance of the Championship and the long term financial stability of the participating teams; and
- improving the environmental sustainability of F1 and its related activities, continuing to target a net zero carbon footprint by 2030, 100% sustainable fuel by 2026 and sustainable race events by 2025, whilst also building on initiatives to fight inequality and improve the diversity and opportunity in F1 at all levels.

Maintaining a reputation for high standards of business conduct

The Partnership and the Group seek to maintain their high business standards, ensuring that wherever its subsidiaries are operating in the world including higher risk territories, their business is conducted with integrity, and in compliance with the law and the Formula 1 Code of Conduct. The code, which includes the Group’s anti-bribery and corruption policy, continues to be adopted by Delta Topco Limited and all its subsidiaries, and applies to every officer and employee of the Group.

In addition to the requirements of its subsidiaries, officers and employees, the Group also expects third parties who perform services for Formula 1 to apply or adopt internal policies that are consistent with this Code. In that regard the Group’s compliance team conduct KYC checks and other due diligence work on any potential partners the Partnership considers doing business with.

As the subsidiary of a US public company, Liberty, the Partnership and the Group are also required to comply with additional requirements, including the Foreign Account Tax Compliance Act (FATCA) and certain aspects of the 2002 Sarbanes-Oxley Act ("SOX"). SOX requires the Group to establish and maintain robust internal control structures and procedures for financial reporting, to report on their effectiveness, and have that effectiveness tested and assessed annually by its external auditor. The conclusions of the work on SOX for the 2022 year are that the Group continues to operate a robust and effective control environment.

Engagement with key stakeholders

In addition to the Partnership's members and other subsidiary companies of Formula 1, the General Partner considers the Partnership's only significant stakeholder to be Liberty.

The General Partner regularly discusses material strategic and operational matters with other senior Liberty and Formula 1 executives, and certain Group companies, including Delta Topco and this process continued throughout 2022. As a US listed company, Liberty has significant public reporting obligations, and the Partnership is required to fulfil significant reporting requirements to Liberty on a quarterly and annual basis.

Other stakeholder considerations

The General Partner recognises the importance of certain other stakeholders in the success of both the Partnership and the Group as a whole, including the Group's employees, the Partnership having none of its own, the Championship's fans, the Fédération Internationale de l'Automobile ("FIA") and the competing teams, and other commercial partners - the race promoters, broadcasters and sponsors of the Championship. The Group's wider engagement with such stakeholders is discussed in the financial statements of the Group companies primarily responsible for overseeing the relevant relationships, and the section 172 (1) statements required of any of its subsidiaries are published on the Group's corporate website.

The community and the environment

In 2022 Formula 1 focused on delivering against the Sustainability Strategy which sets out the following ambitions:

- To achieve Net Zero Carbon by 2030
- To leave a legacy of positive change wherever we race
- To take steps to build a more diverse and inclusive sport by removing barriers, nurturing talent, and inspiring change.

In reflection of the growing importance of this area to the Group, the mission statement was also updated in 2022 to include innovation, inclusivity, and sustainability at the heart of future growth and value.

Whilst the Partnership, given the limited nature of its activities, has no direct role to play in the related initiatives, the General Partner fully subscribes to the aims of the plan, and the action being taken. Details are available on the Group's corporate website, and in the section 172 (1) statements published thereon by other Formula 1 subsidiary companies, and the Partnership will pursue any actions required of it to contribute to the successful delivery of the Group's environmental and social initiatives and targets.

Approved by the General Partner on 20 March 2023